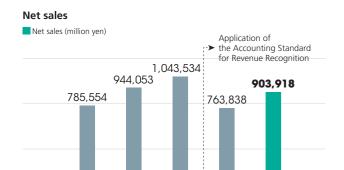
#### Our purpose

### Financial and non-financial highlights

# Fiscal years ended March 31



2020 The Accounting Standard for Revenue Recognition has been applied since FY2021.

2022

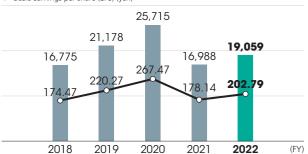
2021

#### Profit attributable to owners of parent / Basic earnings per share (EPS)

2019

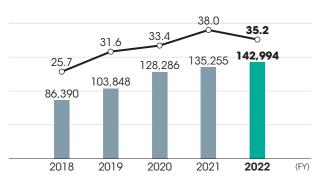
Profit attributable to owners of parent (million yen) O Basic earnings per share (EPS) (yen)

2018



#### Equity / Capital adequacy ratio

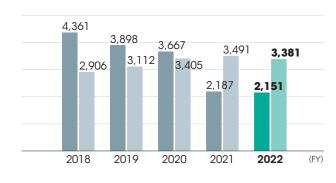
Equity (million yen) O= Capital adequacy ratio (%)



#### Capital investment / Depreciation

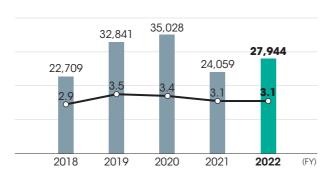
DAIWABO HOLDINGS REPORT 2023

Capital investment (million yen) Depreciation (million yen)

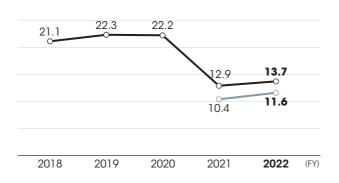


#### Operating profit / Operating profit margin

Operating profit (million yen) Operating profit margin (%)



#### **ROE / ROIC**



#### Total dividend / Acquisition of treasury stock / Dividend ratio / Total payout ratio

■ Total dividend (million yen) ■ Acquisition of treasury stock (million yen) ○ Dividend ratio (%) ○ Total payout ratio (%)

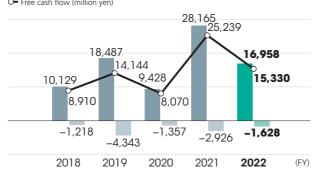


Dividend per share retroactively shows the stock split (April 1, 2021) for the past

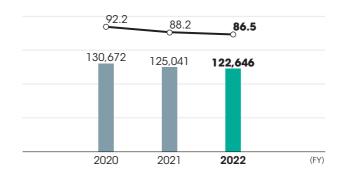
#### Operating cash flow / Investment cash flow / Free cash flow

Operating cash flow (million yen) Investment cash flow (million yen)

O= Free cash flow (million yen)

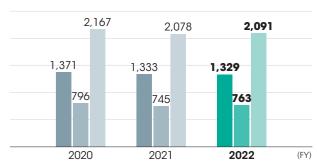


#### GHG (CO<sub>2</sub>) emissions (domestic consolidated)



# **Energy consumption (domestic consolidated)**

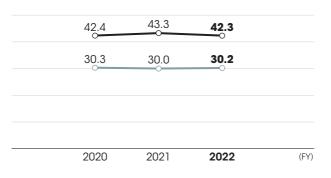
CO₂ Scope 1 (TJ) CO₂ Scope 2 (TJ) Total of CO₂ Scope 1 and 2 (TJ)



#### Percentage of female employees

O= Percentage of female employees (group consolidated)

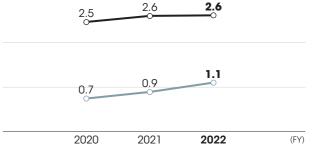
Percentage of female employees (domestic consolidated)



#### Percentage of women in managerial positions

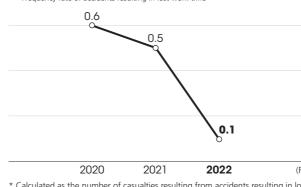
O= Percentage of female managers (group consolidated)

Percentage of female managers (domestic consolidated)



#### Frequency rate of accidents resulting in lost work time (group consolidated)

O= Frequency rate of accidents resulting in lost work time\*

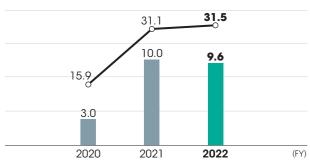


\* Calculated as the number of casualties resulting from accidents resulting in lost work time per 1 million total hours worked

#### Annual training time and expenses per employee (domestic consolidated)

Annual training time per employee (hours)

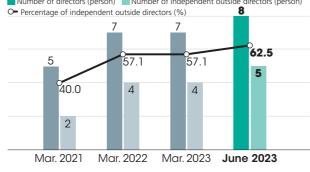
On Annual training expenses per employee (thousand yen)



# Number of directors / Proportion of independent outside

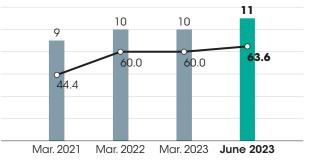
directors (Daiwabo Holdings)

Number of directors (person) Number of independent outside directors (person)



#### Number of officers / Percentage of independent outside officers (Daiwabo Holdings)

Number of officers (person) Percentage of independent outside officers (%)



DAIWABO HOLDINGS REPORT 2023

#### **Board of Directors**

#### **Directors**



Yukihiro Nishimura Representative Director, President and Chief Executive Officer

Apr. 1985 Joined DAIWABO INFORMATION SYSTEM CO., LTD.

June 2006 Director of DAIWABO INFORMATION SYSTEM CO., LTD. Managing Director of DAIWABO INFORMATION SYSTEM CO., LTD

June 2012 Executive Managing Officer of the Company
June 2017 Director Executive Managing Officer and
Representative of Group headquarters of the Company

Director, DAIWABO INFORMATION SYSTEM CO., LTD.

June 2018 Director Senior Executive Managing Officer of the Company

Apr. 2020 Representative Director, President of the Company (present position)



Mitsushige Yasuda Director

Apr. 1988 Joined DAIWABO INFORMATION SYSTEM CO., LTD.

June 2020 Director, General Manager of Administration

Division of DAIWABO INFORMATION SYSTEM CO., LTD. Director, Representative of Administration Division of DAIWABO INFORMATION SYSTEM CO., LTD.

Director, Representative, Business Administration and General Manager, Human Resources and General Affairs Department (present position)



Tsukasa Igari Director

Nov. 1994 Joined DAIWABO INFORMATION SYSTEM CO., LTD.

Apr. 2020 Chief Member, Financial Management

Department of the Company General Manager, IR/PR Department of the

June 2021 Deputy Representative, Corporate Strategy and General Manager, IR/PR Department of the Company

Apr. 2022 Deputy Representative, Corporate Strategy

June 2022 Deputy Replications, Corporate Strategy and General Manager, Corporate Strategy Department of the Company

June 2022 Director, Representative, Corporate Strategy and General Manager, Corporate Strategy of the Company (present position)



Kenichi Dohi Director (outside)

Apr. 1973 Joined Sumitomo Corporation Apr. 2004 Representative Director, President of Sumisho Textile Co., Ltd. (currently STX Co., Ltd.)

Aug. 2007 Representative Director, President of SUMISHO MONTBLANC Co., Ltd. June 2016 Outside Director of the Company (present position)



Kazuyuki Nakamura Director (outside)

Apr. 2006 Executive Officer of Mitsubishi Electric Corporation

Apr. 2009 Representative Executive Officer, Senior Vice President of Mitsubishi Electric Corporation Apr. 2010 Representative Executive Officer, Executive Vice President of Mitsubishi Electric Corporation

June 2018 Outside Director of the Company (present

# **Board Members**



Yukiko Yoshimaru Director (outside)

Apr. 1982 Joined Oki Electric Industry Co., Ltd. Apr. 1998 Director of Oki America Inc. and Head of the New York office of Oki Electric Industry Co.,

General Manager, Diversity Development Office of Nissan Motor Co., Ltd.

Apr. 2008 Joined Nifco Inc. June 2011 Managing Director of Nifco Inc. Apr. 2018 Outside Director of Sekisui House, Ltd.

June 2019 Outside Director of Mitsui Chemicals, Inc.

Outside Director of Sekisui House, Ltd. Outside Director of Mitsui Chemicals, Inc.

June 2021 Outside Director of the Company (present Significant concurrent positions outside the Company



Takako Fujiki Director (outside)

Nov. 1993 Joined Intel Japan K.K.

Oct. 2005 General Manager, Business Planning and Business Operations Group of Intel Japan

Jan. 2013 Executive Officer, General Manager, Global Sales Division of Intel Japan K.K.

May 2019 Executive Officer, General Manager, Sales

Division of Google Japan G.K. (present

June 2021 Outside Director of the Company (present Significant concurrent positions outside the Company

Executive Officer, Google Japan G.K.



**Tetsuro** Hori Director (outside)

Apr. 1985 Joined Tokyo Electron Ltd.

Apr. 2001 General Manager, Corporate Strategy Office of Tokyo Electron Ltd.

General Manager, Legal/Intellectual Property Department and General Manager, Corporate Strategy Office of Tokyo Electron

June 2013 Director, Vice President, General Manager, Legal/Intellectual Property of Tokyo Electron Ltd.

June 2015 Director, Senior Vice President, General Manager, Corporate Administration Division of Tokyo Electron Ltd.

June 2016 Representative Director, Executive Vice President, General Manager, Corporate Administration Division of Tokyo Electron

June 2017 Representative Director, CFO, Executive Vice President of Tokyo Electron Ltd.

Director, Executive Vice President, Special Mission of Tokyo Electron Ltd. June 2019 Senior Vice President, General Manager, Business Innovation Project of Tokyo Electron

July 2022 Senior Advisor of Tokyo Electron Ltd.

Dec. 2022 Head of Operations, Legal/IP Advisor, Value Quest Partners Co., Ltd. (present position) June 2023 Outside Director of the Company (present

**Significant concurrent positions outside the Company** Senior Advisor of Tokyo Electron Ltd. Head of Operations, Legal/IP Advisor, Value Quest Partners Co., Ltd.

# Audit & Supervisory



Masaya Ono Audit & Supervisory (fulltime)

May 1990 Joined DAIWABO INFORMATION SYSTEM

CO., LTD.

Dec. 2015 General Manager, Internal Auditing
Department of DAIWABO INFORMATION SYSTEM CO., LTD.

General Manager, Audit Room of the June 2020 Fulltime Audit & Supervisory Board Member of the Company (present position)



Masuji Ueda **Audit & Supervisory** Board Membe

Aug. 1985 Registered as Certified Public Accountant June 1999 Representative Partner of Mizuho Audit Corporation

Dec. 2002 Established Ueda CPA Firm (current Meister CPA, A Professional Corp.)

Nov. 2003 Registered as Certified Public Tax

Accountant

Feb. 2006 Representative Partner of ChuoAoyama Audit Corporation
Aug. 2007 Representative Partner of Kasumigaseki Audit Corporation

Oct. 2013 Partner of Grant Thornton Taiyo ASG LLC (current Grant Thornton Taiyo LLC)

June 2015 Outside Audit & Supervisory Board Member of the Company (present position)

Aug. 2015 Advisor of Grant Thornton Taiyo LLC

Sep. 2016 Advisor of SCS Global Co., Ltd (present Co-partner of Meister CPA, A Professional

Significant concurrent positions outside the Company Certified public accountant and certified public tax



Saeko Kakuishi **Audit & Supervisory** Roard Member

Oct. 2011 Registered as an Attorney Nov. 2012 Joined Fujiki Shinsei Law Office (present

Apr. 2019 Member, Sakai City Child Abuse Assistance Team (present position)
Mar. 2021 Member, Otsu City Fairness Commission

July 2021 Member, Sakai City Child Rearing Council

June 2023 Outside Audit & Supervisory Board Member

Significant concurrent positions outside the Company

### Corporate profile

Corporate outline (as of March 31, 2023)

Our purpose

Daiwabo Holdings Co., Ltd. Corporate name Head office Nakanoshima Festival Tower West. 3-2-4, Nakanoshima, Kita-ku, Osaka,

530-0005, Japan April 1, 1941

Capital JPY 21,696,744,900

Stocks Tokyo Stock Exchange, Prime Market; Stock code 3107

Line of business IT Infrastructure Distribution Business, Fiber Business, Industrial Machinery Business, other related business

Number of employees

(consolidated)

Date of establishment

### Major consolidated subsidiaries

DAIWABO INFORMATION SYSTEM CO., LTD.

Daiwabo Co., Ltd. O-M Ltd.

# **Stock information**

Value creation strategy

(as of March 31, 2023)

Number of Shares Authorized 200,000,000 Shares 96 356 460 Shares Total Number of Shares Issued 9,927 Shareholders Number of Shareholders

Value creation foundation Data summary

The Company holds 2,776,170 shares of treasury stock

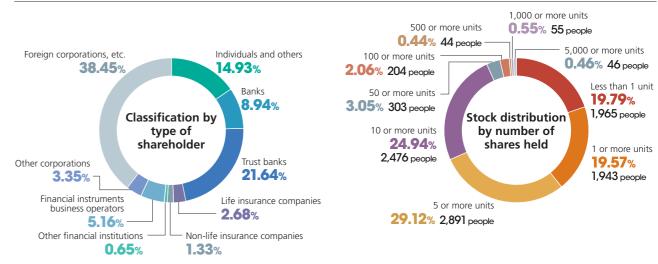
### Major shareholders

(as of March 31, 2023)

Shareholder name	Number of shares held (Thousands)
The Master Trust Bank of Japan, Ltd. (trust account)	12,827
Custody Bank of Japan, Ltd. (trust account)	5,301
JP MORGAN CHASE BANK 385632	3,581
Daiwabo Employee Stock Ownership Plan	3,411
MUFG Bank, Ltd.	3,080
JP MORGAN CHASE BANK 380055	2,785
SSBTC CLIENT OMNIBUS ACCOUNT	2,267
3D OPPORTUNITY MASTER FUND	1,951
The Dai-ichi Life Insurance Company, Limited	1,700
The San-in Godo Bank, Ltd.	1,568

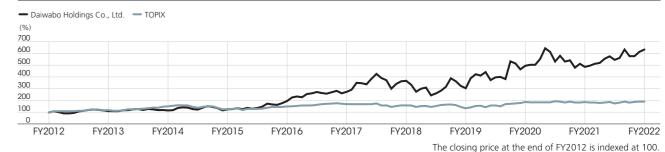
#### **Stock distribution**

(as of March 31 2023)



# **Stock index** Fiscal years ended March 31

(as of March 31, 2023)



# Change in dividend per share (annual)

(as of March 31, 2023)

	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
Dividend (yen)	8	8	10	12	14	20	26	40	32	60	60	62

Stock consolidation (October 1, 2017) and stock split (April 1, 2021) are retroactively shown.

DAIWARO HOLDINGS REPORT 2023 DAIWARO HOLDINGS REPORT 2023 68