		1		1			1		ated: July 3, 2023
	ESG Themes		Item	Coverage	Classification	Unit	2021/3	Results 2022/3	2023/3
Environment	Greenhouse gases	CO2 emissions	Scope 1 (direct emissions)	Domestic consolidated*1	Total	tCO <sub>2</sub>	94,821	91,896	91,062
				Overseas consolidated*2		2	387	401	454
				Group consolidated (including overseas)			95,207	92,297	91,516
			Scope 2 (indirect emissions)*3	Domestic consolidated*1	Total	1	35,851	33,145	31,584
				Overseas consolidated*2			7,180	6,148	4,934
				Group consolidated (including overseas)	1		43,031	39,293	36,518
			Scope 3 Category 1 (purchased goods and services)*4	Domestic consolidated*1	Total		206,242	204,763	249,436
			Scope 3 Category 2 (capital goods)				11,641	6,902	6,898
			Scope 3 Category 3 (fuel- and energy-related activities)				5,446	5,097	5,219
			Scope 3 Category 4 (upstream transportation and distribution	<u>n</u> )			23,588	19,931	21,275
			Scope 3 Category 5 (waste generated in operations)	4			19,557	5,229	4,782
			Scope 3 Category 6 (business travel)	4			724	905	1,195
			Scope 3 Category 7 (employee commuting) Scope 3 total*11	4			714	612	603
			Scope 1 + Scope 2 + Scope 3 total	1			267,912	243,438	289,408
	Energy	Energy consumption	Scope 1 (direct emissions)	Domestic consolidated*1	Total	TJ	398,584	368,479 1,333	412,054
	Elieldà	Energy consumption	Scope 2 (indirect emissions)	Domestic consolidated 1	Total	13	1,371 796	1,333	1,329
			Scope 1 + Scope 2 total	-			2,167	2,078	2,091
	Industrial waste	Amount of industrial waste	Discharge Amount	Domestic consolidated*1	Total	t	9,431	9,055	8,743
	maddia wada	7 and an anadoma waste	Recycling Amount	- Semestic concentration	rotai	,	4,708	5,061	5,192
			Disposal Amount	1			4,708	3,994	3,551
	Plant water intake	Tap water	1 .	Domestic consolidated*5	Total	1,000 m <sup>3</sup>	4,723	50	52
		Groundwater		·		.,	20,146	19,979	20,689
		Industrial water		†			318	335	305
	Plant wastewater	Sewerage		1			35	37	39
		Freshwater areas (lakes, rivers, etc.)		1			13,005	13,432	13,286
		Seawater areas		1			2,749	2,459	2,292
	Environmental management	Violations of environmental laws and	Number of violations	Group consolidated (including overseas)	Total	violation(s	0	0	0
		regulations	Amount of fines	Group consolidated (including overseas)		1,000 yer	0	0	0
	ISO14001	Number of ISO 14001-certified companie		Domestic consolidated*1	Total	companies	5	5	5
		Number of domestic consolidated subsidia	ries				21	18	18
	D: 11 40	Ratio of ISO 14001-certified companies			Overall	96	24%	28%	28%
Social	Diversity*6	Number of employees		Group consolidated (including overseas)	Women	person(s)	2,407	2,454	2,300
					Men Total		3,276	3,217	3,132
				Group consolidated (including overseas)		0/	5,683	5,671	5,432
		Percentage of female employees		Group consolidated (including overseas)	Women	%	42%	43%	42%
		Percentage of full-time female employ Employees by age		Domestic consolidated*1	Total	person(s)	36%	36%	36%
		Employees by age	10-19 20-29	Domestic consolidated 1	Total	person(s)	58	41 1,052	26 1,031
			30-39	-			1,048 971	1,052	1,031
			40-49	-			1,140	1,091	1,024
			50-59	-			720	743	1,024
			60+	1			191	181	178
		Number of new hires	Including the number of mid-career employees	Group consolidated (including overseas)	Women	person(s)	131	98	91
					Men	1	174	148	168
					Total		305	246	259
		Ratio of mid-career hires to the total num	ber	Group consolidated (including overseas)	Women	96	13%	29%	37%
		of new hires			Men		33%	33%	49%
					Overall		25%	31%	45%
		Percentage of women among new hires			Women		43%	40%	35%
		Number of retired employees renire		Domestic consolidated*1	Total	person(s)	37	66	47
		Number of employees taking nursing care le	ave				1	1	1
		Voluntary resignation rate*12		Group consolidated (including overseas)	Overall	96	6.6%	7.4%	5.8%
		Voluntary resignation rate for full-time employees*	12				6.2%	5.4%	5.5%
		No. of managers		Domestic consolidated*1	Women	person(s)	4	5	6
				Overseas consolidated*2		1	10	10	9
				Group consolidated (including overseas)  Domestic consolidated*1	Men	-	14	15	15
				Overseas consolidated*2	MEII		531	553	538
				Group consolidated (including overseas)			21	20 573	21
				Domestic consolidated*1	Total	1	552 535	573 558	559 544
				Overseas consolidated*2			31	30	30
				Group consolidated (including overseas)			566	588	574
		Percentage of women in managerial		Domestic consolidated*1	Women	96	0.7%	0.9%	1.1%
		positions		Overseas consolidated*2			32%	33%	30%
				Group consolidated (including overseas)			2.5%	2.6%	2.6%
		Number of employees taking childcare le	ave Including taking leave for childcare purposes	Domestic consolidated*1	Women	person(s)	43	55	42
					Men	1	17	15	22
					Total	1	60	70	64
		Number of foreign employees		Domestic consolidated*1	Total	person(s)	20	7	13
	Improvement of the working	Number of vocational accidents resulting	in lost work time	Group consolidated (including	Total	accident(s	5	4	1
	environment*6	Number of fatalities due to occupational accidents		overseas)		person(s)	0	0	0
		accidents	(cooperating companies*8)	1			0	0	0
			W			Frequency	0.6	0.5	0.1
		Frequency rate of occupational accidents						65%	
		Percentage of employees taking annual pa	id leave	Domestic consolidated*1	Overall	%	58%		
		Percentage of employees taking annual par Percentage of employees taking stress ch	id leave ecks	Domestic consolidated*1	Overall	70	89%	90%	90%
	Human accounts desired	Percentage of employees taking annual par Percentage of employees taking stress ch Percentage of employees receiving regul	id leave ecks ar health checks	Domestic consolidated*1			89% 99%	90% 99%	90% 99%
	Human resource development	Percentage of employees taking annual par Percentage of employees taking stress ch Percentage of employees receiving regul Annual hours spent on education and trai	id leave ecks ar health checks ning per employee	Domestic consolidated*1	Total	hour(s)	89% 99% 3	90% 99% 10	99% 10
	*6, *7	Percentage of employees taking annual per Percentage of employees taking stress ch Percentage of employees receiving regul Annual hours spent on education and trai Annual education and training expenses per employees.	id leave ecks ar health checks ning per employee	Domestic consolidated*1		hour(s)	89% 99% 3 16	90% 99% 10	90% 99% 10 32
		Percentage of employees taking annual par Percentage of employees taking stress ch Percentage of employees receiving regul Annual hours spent on education and trai	id leave ecks ar health checks ning per employee	Domestic consolidated*1		hour(s)	89% 99% 3	90% 99% 10	90% 99%

Last updated: July 3, 2023

		Item	Coverage		n Unit	Results				
	ESG Themes			Classification		2021/3	2022/3	2023/3		
Governanc	e Compliance	Percentage of employees attending comp	liance education	Domestic consolidated*1	Overall	96	100%	99%	100%	
	Information security	Number of information security training se	ssions or tests conducted		Total	proposition recognition (see particular	6	4	4	
	ISO	Number of ISO 27001 certifications			Total	certification(s)	1	1	1	
		Number of ISO 14001 certifications  Number of ISO 9001 certifications				certification(s)	7	7	7	A . C . L . D . 0000
							14	13	13	As of July 3, 2023
	Corporate governance	Number of Directors	Internal	HD*10	Women	person(s)	0	0	0	(
					Men	İ	3	3	3	3
					Total		3	3	3	3
			Independent outside		Women		0	2	2	2
					Men		2	2	2	3
					Total	1 1	2	4	4	5
			Grand total		Total	1 1	5	7	7	8
		Number of Audit & Supervisory Board Members	Internal		Women	1 1	0	0	0	(
			Independent outside		Men	1 1	2	1	1	1
					Total	i i	2	1	1	1
					Women	1 1	0	0	0	1
					Men	1 1	2	2	2	1
					Total	i i	2	2	2	2
			Grand total		Total	i i	4	3	3	3
		Number of officers	Internal Independent outside		Women	1 1	0	0	0	(
					Men	1 1	5	4	4	4
					Total	1 1	5	4	4	4
					Women		0	2	2	3
					Men	1 1	4	4	4	4
					Total	1 1	4	6	6	7
			Grand total	<del>-</del> -	Total		9	10	10	11
		Number of Directors and Executive Office	rs.		Total	i i	0	0	0	(
		Percentage of independent Outside Directors  Percentage of independent outside officers  Percentage of female Directors		ı	Overall	%	40%	57%	57%	63%
							44%	60%	60%	64%
				7		•	0%	29%	29%	25%
		Percentage of female officers	· ·				0%	20%	20%	27%
		Number of meetings of the Board of Directors			Total	meeting(s)	16	17	18	
			Number of meetings of the Audit & Supervisory Board			1	14	14	14	

<sup>\*1</sup> Daiwabo Information System Co., Ltd. (consolidated), Daiwabo Co., Ltd. (consolidated in Japan), O-M Ltd. (consolidated in Japan), and Daiwabo Holdings Co., Ltd.

<sup>\*2</sup> Daiwabo Co., Ltd. (consolidated overseas) and O-M Ltd. (consolidated overseas)
\*3 The data subject to calculation is reviewed and partially revised.

<sup>\*4</sup> Daiwabo Co., Ltd. (consolidated in Japan), O-M Ltd. (consolidated in Japan), and Daiwabo Holdings Co., Ltd. (Daiwabo Information System Co., Ltd. is excluded as it is still being calculated) \*5 Daiwabo Co., Ltd. (consolidated: domestic plants) and O-M Ltd. (consolidated: domestic plants)

<sup>\*6</sup> Regular employees, contract employees, and seconded employees (not including part-time employees, non-full-time employees, and dispatch employees)
\*7 Training related to ability development, held by human resources departments

<sup>\*8</sup> Companies entrusted for consolidated domestic company on-site operations.
\*9 Number of casualties due to occupational accidents er Total number of actual working hours × 1,000,000)

<sup>\*10</sup> Daiwabo Holdings Co., Ltd.
\*11 Categories other than 1 to 7 of scope 3

Category 8 (downstream transportation and distribution): Not applicable. This is because energy consumption due to the use of assets leased under lease agreements is included in scope 1 and scope 2.

Category 9 (downstream transportation and distribution): Not applicable. Emissions to shipping destination are included in category 4. It is difficult to make a reasonable calculation for transportation from the shipping destination onward.

Category 10 (processing of sold products): Not applicable. Products handled by the Company span a variety of fields, and there are many potential uses downstream from the point of shipment, making it difficult to make rational calculations.

Category 11 (use of sold products), Category 12 (end-of-life treatment of sold products): Future disclosure is being considered.

Category 13 (downstream leased assets), Category 14 (franchises), Category 15 (investments): Not applicable.

\*12 Voluntary resignation rate: Number of voluntary retirees + (Number of employees at the end of the previous period + Number of employees hired during the period <new + mid-career>)